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17

 Colleges
of the Fenway™

ANNUAL REPORT

SIX COLLEGES: ONE COMMUNITY

REFLECTIONS ON THE YEAR

2016-2017 was a year to celebrate two decades of Colleges of the Fenway and all the ways the colleges have worked together to enhance opportunities for students. During this time, over 14,000 students have taken courses on another campus through cross-registration, the initial initiative that launched COF in 1996. This year gave us an opportunity to recognize the faculty and staff who have embraced the vision of collaboration and contributed to where we are today with Collaboration Awards. We heard testimonials from faculty and administrators from across the colleges about the impact COF has had in a video created and shared at our 20th Anniversary Celebration. We also took time to give thanks and recognition to many of the external partners who have supported our efforts through grants and sponsorships. The support of the Davis Educational Foundation and the Fidelity Foundation for Non-profit Management has been significant to our success. Students will continue to reap the benefits of the work these organizations have enabled us to undertake and from the 11 sponsors who contributed to the 20th Anniversary Celebration and allowed us to fund Student Collaboration Awards.

Student participation in COF programs continues to be strong; between Intramurals, Performing Arts, Cross-Registration, and events such as the Block Party, Campus Movie Fest, Pre-departure Orientations, RA Conferences – over 60% of our undergraduates were engaged through COF during the past year. At the same time, faculty and staff participation through Dialogue Groups, Teaching and Learning Conferences, Department Chair Workshops, the MLK Breakfast and training and development workshops continued to grow with consistent feedback about the quality of the programs and the value of working with colleagues from across the different member institutions.

In the pages that follow, you will find a summary of the core programs and services offered through COF during 2016–2017. You will also get a glimpse at some of the personal stories of those who have had their experience enriched by the opportunities COF provides. All of this takes place while we are simultaneously engaged with administrators from almost every department in identifying opportunities to hold down costs through shared services and contracts. From sharing a position such as the director of Environmental Health and Safety at Emmanuel, Simmons and Wentworth, to joint contracts for recycling, temp agency services and bandwidth, COF worked with the colleges to bring over \$2.8 million in cost avoidance to the members.

We continue our work on the Five Strategic Focus Areas identified last year: Define and Communicate Our Identity, Enhance Our Shared Student Experience, Design and Implement Innovative Shared Academic Programming, Increase Resource Efficiencies and Review Our Governance Model. With a charge from the Presidents, we are focusing on improving cross-registration and increasing cost savings for the coming year. And with the support of a new grant from the Davis Educational Foundation, we look forward to increasing faculty collaboration and exploring new academic opportunities.

All members of the COF staff take great pride in the quality and breadth of programs and services we offer and the work we do with our colleagues at the colleges. It is a privilege to be able to work with so many who are dedicated to higher education and all the opportunities it brings to our collective students.



Claire Ramsbottom
Executive Director

2016-2017 COF INC. HIGHLIGHTS



20TH ANNIVERSARY

The consortium celebrated its 20th anniversary on March 29, 2017, which Massachusetts Governor Charles D. Baker proclaimed as “Colleges of the Fenway Day” in the Bay State. To mark that 20th milestone, COF held an awards reception where a video was debuted, highlighting the group’s achievements over the past two decades. The reception recognized faculty, staff, alumni and key external partners who have contributed to the consortium’s success.



PRESIDENT CHARD WELCOME RECEPTION

In September, we officially welcomed Wheelock President Dr. David Chard to the consortium. Faculty, staff, and community partners joined us for a Presidential Welcome Reception, hosted at Massachusetts College of Art and Design.



COF MOBILE APP

In September 2016, COF launched its first-ever mobile app, a go-to place for events, programs, information, campus maps, opportunities, savings, cross-registration, information, campus walking tours and more. Campus dining and local places of worship are also highlighted.



COF IN THE PRESS

COF was featured in The Chronicle of Higher Education on March 23, 2017 in an article titled "How Colleges Cut Costs by Embracing Collaboration." The consortium was also featured in an article published by the Brazilian magazine *Ensino Superior*.



CAMPUS ORIENTATION

COF staff onboarded 31 new faculty and staff at the member institutions. In addition, COF participated in 52 open houses, accepted student days, panels, trainings and student orientations.

COF STRATEGIC FOCUS AREAS



Strategic Focus Areas (2017–2022)

1



Define and Communicate Our Identity

- * Increase visual identity of COF
- * Increase awareness of COF internally and externally
- * Demonstrate strength and value of COF programs to individual institutions

2



Enhance Our Shared Student Experience

- * Meet student needs for large scale and late night events
- * Decrease duplication of events and efforts for event planning
- * Provide opportunities to connect around shared interests
- * Reduce barriers to student access
- * Create a greater sense of COF community

3



Design and Implement Innovative, Shared Academic Programming

- * Improve cross-registration
- * Connect students by entrepreneurial interests
- * Increase number of faculty collaborations

4



Increase Resource Efficiencies

- * Expand shared services model
- * Increase cost-savings, reduce duplication, and improve administrative efficiency
- * Provide joint high-quality training and professional development

5



Review Our Governance Model

- * Ensure the COF governance structure meets the needs of the organization

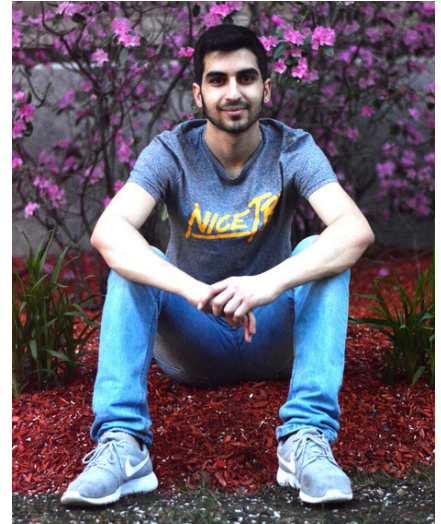
COF STUDENT SPOTLIGHT

ADNAN ADNAN

MCPHS University

Doctor of Pharmacy, Class of 2022

Adnan Adnan is a resident of Malden, MA and graduated from Lynn English High School, where he played tennis and varsity soccer. Now in his second year at MCPHS University, Adnan continues to take advantage of the consortium experience, primarily through his involvement in COF Intramurals and Recreational Sports.



"I chose MCPHS University not only for the academics they offer but also for the location in the city, where everything is closer to you," Adnan shares. "In the Longwood Medical Area, where MCPHS University is located so many are interested in the same career field, which gave me a real sense of what my future will look like." He confirmed he selected the university for its small size but was well aware of how he would have access to the other Colleges of the Fenway schools. "I first heard about the COF while participating in a December high school visit the year before applying to MCPHS."

Knowing that he would not be able to continue his athletic pursuits formally at MCPHS, he was excited to know he would be able to join Intramurals through the Colleges of the Fenway and compete again. Since then, he's continued to play COF soccer and volleyball in the fall and basketball in the spring semesters. Playing on the soccer team has had a positive impact, giving him a sense of being part of a team and also helping him grow as a leader. Adnan has also participated in the annual Turkey Trot 5K Run/Walk and the newly developed Spring Week Glow Run 5K Run/Walk. Through Intramurals, he has been able to meet new people from other COF schools and shared, "When I'm not studying, COF intramurals is where I spend some of my free time."

When he's not participating in the COF team sports, Adnan can be seen serving as a referee for other Intramural offerings. As part of a large student staff, under the direction of Brad Tittington, Adnan is able to further enhance his leadership experience through skills development and specialized training.

At MCPHS, Adnan is a member of the Campus Activities Board, charged with planning Cardinal Day each month, a time to celebrate campus pride. In addition, he is a member of the Muslim Student Association and an Orientation Leader. Through his interaction with first-year students during Orientation, Adnan is able to share his enthusiasm and first-hand experience participating in signature programs.

COF STUDENT IMPACT



- **STUDENT ACTIVITIES, RESIDENCE LIFE, MULTICULTURAL AFFAIRS, SPIRITUAL LIFE**
- Over **3,000** students attended the inaugural Late Night Target Shopping trip, resulting in \$35,000 in sales
- Over **2,700** students attended the Block Party & AfterParty
- Over **50** student Programming Board members attended the National Association of Campus Activities conference together
- **65** students attended the annual Thanksgiving Lunch
- **14** submissions received for MLK Breakfast #BlackLivesMatter student contest
- **WIT Ski Team** approved as a joint COF club, expanding its offerings to all COF students
- Hosted two **student conferences**: Communities of Faith: Finding Our Common Humanity and You, Me, Us: Personalizing Social Justice
- Over **75** RAs attended a joint workshop on Implicit Bias
- Hosted 3rd Annual Campus Movies Fest for **24** students film-making teams. Over **200** students attended the finale.



• INTRAMURALS & RECREATIONAL SPORTS

- **3,223** program participants
- Employed **18** student staff members
- Full implementation of **gender neutral policy**
- **30** team participated in 9th Annual Great Race Boston
- Over **120** participants ran the 11th Annual Turkey Trot
- **1,500** pounds of food donated to the Greater Boston Food Bank as part of the Turkey Trot
- **75** students participated in inaugural Glow Run 5K
- **29** teams registered for summer softball, largest in program history



• PERFORMING ARTS

- **461** program participants, an increase of **17%**
- **3,169** audience participation, an increase of **11%**
- New **online ticketing** software for dance and theater
- **92** students auditioned for "GREASE" the first musical offered by COF Theater Project



COF STUDENT SPOTLIGHT

ALEXANDER WINAKOR

Emmanuel College

BFA Design and Animation, Class of 2019

Alexander Winakor, a Connecticut native, knew he wanted to go to school in a major city. After researching schools in both NYC and Boston, he landed at his current home at Emmanuel College. He recalled hearing about Colleges of the Fenway during an Accepted Students Day, but admitted when he arrived on campuses he “didn’t fully grasp all the perks that came with COF because [he] was so excited to finally be in Boston.”



With the ability to create an individualized major, Winakor selected Design and Animation as a focus. During the spring semester of his first year he would meet frequently with Eric Doubek, Associate Professor of Art, to analyze work from Winakor’s favorite artists and designers. With an interest in animated elements, Doubek mentioned the possibility of taking some animation classes at MassArt through cross-registration. The suggested courses would “allow [him] to further develop that skillset and to capitalize on the ability to add new and dynamic elements to [his] portfolio.”

“The whole experience of cross-registering is easy, although it can be challenging to find a class with open seats,” he shared. However, there have been a few key people who helped Winakor along the way, including Flip Johnson, the Animation Department Chair. “You just need to reach out and be personable! Resources are everywhere around us.” From that first meeting, Johnson played a crucial role in advising him towards certain sections that were likely to have more open seats. This allowed Winakor to keep those course offerings in mind when he was registering for classes at Emmanuel.

“If not for cross-registering, I’d be missing out on classes that cover an integral part of my creative interests. I’m a designer first, but pairing my Emmanuel classes with motion and animation studios has allowed me to create work I’m completely happy with,” Winakor explained. The MassArt Animation Department has even invited him on the department’s annual trip to the Ottawa Film Festival. Winakor jokes, “I don’t like missing class at Emmanuel, so I’ve never gone, but I have one more year to take them up on the offer!”

When asked about his biggest piece of advice to other COF students, Winakor confidently shares, “Cross-registering is a way to meet new people, personally and professionally, and working hard is the easiest way to be taken seriously, especially as an artist!”

COF STUDENT CLUB SPOTLIGHT

WIT SKI & SNOWBOARD CLUB

Wentworth Institute of Technology

Ryan Brown, Class of 2019

Established in 2014, the WIT Ski and Snowboard Club is devoted to members of the COF community who enjoy skiing and riding on the slopes of New England. With visits to Killington, Loon, Sunday River, and Sugarloaf, the club provides affordable tickets and transportation to some of the best mountains within a few hours of Boston



The current club President, Ryan Brown, has been a passionate skier and snowboarder since he was 3 years old, later joining his middle school's race team and continuing competitively throughout high school. After growing up in a rural environment in Western Massachusetts and summers spent in Ogunquit, Maine, Brown knew he wanted to be in an urban setting for college, despite the limitations of nearby mountain access that he frequently enjoyed growing up.

Wentworth did not have a ski or snowboard program when Brown matriculated. Before long, however, Brown met fellow student Jon Flynn during his first semester on campus, and together, they began the steps to establish the student organization. Brown noted, "Jon was great and had established a pretty wide network at Wentworth, which made drumming up interest in the club easy!" Even though the club took some time to gain full recognition, by 2014, Flynn was elected President and Brown the Vice President.

In the last three years the club has grown exponentially, with an interest list of over 700 students, including many active general board members from the other COF institutions. The trip offerings have tripled, from two the first year to six trips scheduled this current season. In addition to skiing and riding opportunities, the club promotes discounted passes and regional events, including a ski expo, winter film festival, rail jams, and shop nights, where students can purchase apparel and equipment at reduced prices.

Brown is satisfied with the club's early success. "What we have accomplished so far makes me very happy. The entire Executive Board feels great knowing we can provide the resources for so many students to enjoy the same activity we do," he said. By opening the club to COF members, they confirm their commitment to community building across the institutions, encouraging new friendships. "Personally, I think my favorite part is seeing the smiles on the participants faces after a great day at the mountain. I never mind working a little extra for such fantastic results," he shared.

COF ADMISSIONS RECRUITMENT

The purpose of the COF Admissions Committee is to plan and evaluate joint initiatives in domestic and international recruitment and shared marketing to ultimately support enrollments across the COF member institutions.



Student Ambassadors Panel, Fall 2016 Counselor Tour

- Hosted **7** counselors attending the Advanced Secondary School Counselor Summer Institute at Simmons College
- Hosted a trolley tour and reception for **50** Boston Area International Counselor Tour participants
- Sponsored the West Suburban Guidance Counselor meeting and dinner for **25** participants
- Hosted the Fall Counselor tour for **41** participants, of which **90%** had never visited a COF school
- 253 High school students participated in COF campus tours
- Developed and distributed joint **welcome letter** for accepted students
- Program review conducted by consultant Barbara Fienman

"I thought the tour was very well done. It was a jam packed day but went off seamlessly. I was very impressed." - Fall 2016 Counselor Tour participant

COF STUDENT SPOTLIGHT

SARAH IJAZ

Simmons College

BS Computer Science, Class of 2018

Sarah Ijaz, a Computer Science and Web Design and Development double major from Simmons College, will be graduating in May 2018 with some extra experiences made possible by Colleges of the Fenway. I chose Simmons College for its location and the potential to become part of a community that is diverse in thought and culture.” Her knowledge about Colleges of the Fenway and its offerings and opportunities were integral to her decision as well.



Ijaz discovered cross-registration through friends she knew who attended COF schools, and this made her feel more secure in her decision to pursue a Computer Science and Web Design and Development double major. Through cross-registration and her recent internship with the COF Central Office, providing technical solutions and guidance to a few key projects, she has been able to enhance her academic experience.

During her first semester of college, Ijaz’s parents moved to an Arabic-speaking country and she knew she would be spending her summer breaks in unfamiliar territory, and convinced she would be lost trying to navigate a new country with no knowledge of the language. “Despite my home institution not offering an Arabic course, I was able to cross-register and take it at another COF school and within two semesters I was able to visit my parents over the summer with no qualms about a severe language barrier. I sometimes even played the part of translator for them in public,” she noted. This was not the only instance where cross-registration came to the rescue. Despite being enrolled in a small Computer Science program at her home institution, she has never felt that her training was lacking over the course of four years. Through cross-registration, she was able experience field-intensive courses at other COF schools. She shared, “I received the wonderful experience of a tight-knit community at Simmons College with access to the resources of a larger one through the COF!”

Additionally, Ijaz’s experience as an intern in both the Central Office and the GEO Center contributed to her COF experience. “Working at COF allowed me to apply skills to real world scenarios and learn how a consortium functions, which is a truly unique experience,” she acknowledged. She was able to breathe life into a long-term project, exercise her web design skills, and bring another project to the finish line, all skills directly related to her major. Ultimately, she affirmed, “My experience at COF has helped shape me into a better worker and strengthened my resume and portfolio.”

COF ACADEMIC & GLOBAL IMPACT



"After my parents moved to an Arabic-speaking country, I thought I would be lost trying to navigate a new country with no knowledge of the language. Despite my home institution not offering an Arabic course, I was able to cross-register and take it at another COF school and within a year I was able to visit my parents over the summer and even play the part of translator." - Sarah Ijaz, Simmons '18

CROSS-REGISTRATION

The hallmark of the six-college consortium, cross-registration enables students to take courses that may not be offered at their home institution, in addition to the chance to access unique academic minors. More than 2,000 cross-registration courses are available, and hundreds of COF students cross-register each year.

- 696 students cross-registered in 2016-2017
- Registrars approved new "Minors at Other COF Campuses" info document
- COF Central Office gathered data and research on best practices for cross-registration from other consortiums
- The most popular courses for cross-registration are: American Sign Language, Intro to Philosophy, American Politics, Intro to Statistics, Intro to Art Therapy, Intro to Sociology, Ceramics, Beginning Spanish I, and Beginning Arabic I

GLOBAL EDUCATION OPPORTUNITIES CENTER

Founded in 2005, the Global Education Opportunities (GEO) Center provides shared resources to faculty, staff, and students from across the colleges who are committed to study abroad, cross-registration, and globalization.

- Helped to bring 43 J-1 Exchange Visitors to COF
- 804 students traveled abroad, a 9% increase
- Tracked 51 students who traveled domestically
- 71 different countries represented by Education Abroad or J-1 Exchange Visitors
- 1,721 new profiles created in TerraDotta online portal
- 643 students utilized pre-departure orientation resources
- 36 SHOWA College Connection participants
- 533 students used tax resources offered
- Created universal COF travel liability waiver
- Presented 3 sessions at regional conferences and hosted 3 webinars for COF members
- Hosted panel on "Understanding Laws in the U.S."
- Co-hosted Fulbright Scholarship workshop with MCPHS University for COF faculty and staff



COF FACULTY SPOTLIGHT

LISA LOBEL

Wheelock College

Assistant Professor of Biology



You will often find Dr. Lisa Lobel, Assistant Professor of Biology, and her class along the banks of the Muddy River, working to collect samples as part of the Charles River Watershed Association's biological monitoring program. In a truly experiential learning process, the collected sediment samples are then analyzed by Simmons College chemistry students, the result of a long term collaboration between Lobel and Dr. Michael Berger, Associate Professor of Chemistry & Physics. The successful collaboration, with a focus on bridging disciplines and institutions, will be featured in a session at the Spring 2018 Annual American Chemistry Society meeting in New Orleans.

The Colleges of the Fenway Center for Sustainability and The Environment was established in 2009, the result of a Davis Educational Foundation Grant, with the Directorship of the Center rotating amongst faculty members every two years. Lobel, who joined Wheelock College in 2010 was first introduced to the Center when she attended a teach-in that was being held on her home campus. Following the teach-in, she attended a Center for Sustainability faculty meeting, where she met Dr. Javier Marion, Associate Professor of History from Emmanuel College. Marion, who still teaches an Environmental History course, then served as guest lecturer in one of Lobel's classes.

Lobel held the position of Director for the Center for Sustainability from 2013 to 2015 and launched the inaugural student mini-grant proposal program, providing funding for student sustainability and research projects. The program has continued successfully, with submissions growing over 250% since its inception. Also, during the last few years, Lobel was able to lend a significant hand to MassArt faculty in gaining approval of the COF Sustainability Minor. Her time as Director included teaching the Sustainability Forum course, the cornerstone of the COF Sustainability Minor. "As Director, I was able to meet COF faculty I would not have had the opportunity to meet otherwise," she shared.

Lobel is also known for leading service trips to Belize and Cuba, which have included cross-registered students from Simmons and MassArt. Highlights of the Belize course include planning and implementing STEM related activities in a local school, exploration and scientific discovery in unique habitats, as well as visits to cultural sites including the ancient Maya cities Cahal Pech and Xunantunich. Lobel explains, "students benefit from interacting with other COF students who have different passions and focus areas which opens up the door for collaboration and learning from each other."

COF SHARED SERVICES

The **Environmental Health & Safety (EH&S) Department** is committed to aiding in the protection of human health, safety, and the environment in a manner that enhances the quality of education, research, and/or public service on the Colleges of the Fenway campuses. The Director of EH&S is a shared position that provides support and guidance for Emmanuel College, Simmons College, and Wentworth Institute of Technology.

627

Students, faculty, staff completed online or in-person training



In an effort to help students realize the importance of safety, COF conducted a Student Safety Video Contest. Kristen Doucette and Sophia Streimer, Simmons College, Chemistry '19 submitted the winning video.



Developed Laser Safety Manual



Developed Radiation Safety Program



Passed Boston Fire Department inspections for research labs and process safety

The **Emergency Preparedness Department** takes a leadership role in creating and implementing standard operating procedures and protocols in emergency management in terms of mitigation, preparedness, response and recovery. The Director will work cooperatively and in collaboration with the college incident response teams on each COF campus as the lead responsible for emergency preparedness.

Emergency Response Quick Reference
REPORTING EMERGENCIES
CAMPUS MAP
UTILITY FAILURE
MEDICAL EMERGENCY
MENTAL HEALTH EMERGENCIES / SUICIDE THREATS
SUSPICIOUS PERSON
SEVERE WEATHER / NATURAL DISASTER
FIRE / FIRE ALARMS / HAZARDOUS MATERIALS
BOMB THREAT / SUSPICIOUS PACKAGE
SHELTER IN PLACE / EVACUATION

- Conducted emergency tabletop exercises at Emmanuel, MassArt, Simmons, and Wentworth for **108** total participants
- Developed and provided **3** Incident Command System training sessions
- Coordinated **NARCAN training** for COF Public Safety departments
- Developed **Hazard Vulnerability Assessments**
- Designed, developed, and implemented **900** Emergency Response Guide flipcharts
- Coordinated **First Aid/CPR/ AED** training for staff, faculty, and students
- Performed **Residence Life** Emergency Preparedness Training at Wentworth and Emmanuel College
- Redesigned the Incident Management Teams

COF VISITING SCHOLAR SPOTLIGHT

YOAV HORESH

*Massachusetts College of Art & Design
Alumni and Visiting Scholar*

Born in Jerusalem, Israel, Yoav Horesh has exhibited his artwork internationally in galleries and museums including in Germany, Italy, Israel, the United States, Russia, China, Myanmar and also with Amnesty International.



Having earned his Bachelor of Fine Arts degree at MassArt almost 20 years ago, Yoav has been a member of the Colleges of the Fenway almost since its inception. Returning to MassArt in 2005, after obtaining his Master of Fine Arts from Columbia University, he noted, coming back to the institution was a “natural and wonderful experience.” In 2015, Yoav started working with the COF GEO (Global Education Opportunities) Center when he was offered an Emmanuel College Artists in Residence (ECAR) position. The Emmanuel College Art Department offers an eight-week artist residency to four artists each summer from mid-June to mid-August. The residency supports a diverse group of artists, providing time and space for established and emerging artists to develop their work.

As a visiting scholar, the GEO Center helped Yoav navigate the visa process to ensure a smooth entrance into the ECAR program. Yoav praised his relationship with the GEO Center, sharing that the staff was “knowledgeable, helpful, approachable, and very supportive” and the resources helpful. During his ECAR residency, Yoav was able to collaborate with other art faculty members across various mediums. Since then, the GEO Center has assisted Yoav in extending his J-1 visa so he can continue educating artists in his new role as the Photography Department Chair at the New Hampshire Institute of Art in Manchester, NH.

For over two decades, Yoav has called Colleges of the Fenway his home. He shared, “my career as an artist and an educator started at the COF and was greatly informed by my studies, relationships and involvement with both MassArt and Emmanuel College. Without these opportunities, COF involvement, support, and this great sense of ‘place,’ I would not be where I am now in terms of my work as an artist and my commitment to teaching.”

To see Yoav’s work, visit: <http://yoavhoresh.com/>

COF FACULTY & STAFF CONNECTIONS



19TH ANNUAL MLK BREAKFAST

The 19th Annual Colleges of the Fenway MLK Breakfast for faculty and staff was held this year at the Massachusetts College of Art & Design and attracted over 150 attendees. Participants enjoyed networking and connecting with colleagues, while experiencing performances by the COF Jazz Band and COF Chorus. Gamuchirai Dhliwayo, MassArt '17, shared her installation “Open Casket” and Wentworth '18 Elliot Nwaobi presented his illustration “Protest: Truth and Power”. Reflections were offered by six COF faculty and staff members.



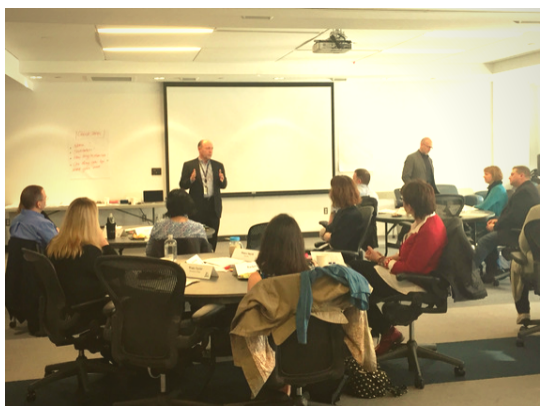
15TH ANNUAL TEACHING & LEARNING CONFERENCE

Over 100 participants attended the 2016 Teaching and Learning Conference. The one-day conference featured Dr. Karen Arnold, Associate Professor of Higher Education at Boston College. Dr. Arnold shared valuable data and information from her Big Picture Longitudinal Study, a 10-year project that follows groups of students across transitions from high school to college to career. The conference concluded with a panel of COF students sharing their experiences and advice.



INSTITUTE ON COLLEGE FINANCIALS

In February, COF hosted the 2nd Institute on College Financials. Made possible by funds from a Davis Educational Foundation grant, 25 faculty and staff members participated in the day-long program, led by the Chief Financial Officers and Chief Academic Officers, that provided a big picture view of the economics of higher education and economic challenges facing small colleges.



DEPARTMENT CHAIR TRAINING

The COF Department Chair Training program is an academic leadership program initiated by the Chief Academic Officers to recognize and cultivate excellence among high-performing leaders. The series aimed to prepare 20 current or new Academic Department Chairs to meet the current and future needs of their institutions.

COF FACULTY & STAFF CONNECTIONS

FACULTY & STAFF OF COLOR RECEPTION

In conjunction with the ProArts Consortium, COF sponsored the faculty and staff of color reception at Massachusetts College of Art and Design. Over 30 participants attended the reception to meet and network with consortial colleagues.



LEADERSHIP MANAGEMENT PROGRAM

The Fenway Leadership Management Program is a professional development program sponsored by the Colleges of the Fenway and open to MASCO. The program was initiated to recognize and cultivate excellence among staff and faculty throughout the COF. The program also provides each participant with the invaluable opportunity to meet and learn with colleagues across the COF. The cohort, comprised of 23 faculty and staff members from across the COF completed seven full-day sessions and participated in lunchtime talks with senior leaders.



FACULTY DIALOGUE GROUP

The Faculty Dialogue Group is a follow up to Dr. Clare Mehta's workshop "Discussing Race in the Predominantly White Classroom," presented at the 2015 Teaching & Learning Conference. With support from the Chief Academic Officers, over 40 faculty and staff met multiple times throughout the year to network and discuss important national, regional, and campus issues and topics.



TRAINING & DEVELOPMENT

The Training and Development program is a professional development opportunity offered to meet the needs of faculty and staff. In 2016-2017, 187 faculty and staff participated in workshops such as "Managing the Multigenerational Workforce," "Best Practices for Facilitating Meetings," and "Acupuncture for Stress Management." COF Training and Development sessions are planned and coordinated by the COF Human Resources Committee. The series is open to MASCO and Fenway Libraries Online (FLO) staff.



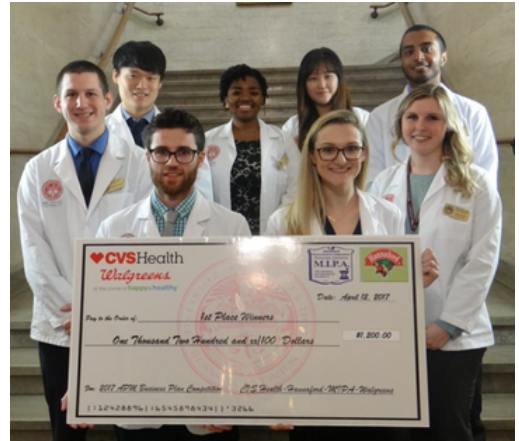
COF COLLABORATION SPOTLIGHT

ADVANCED PRACTICE MANAGEMENT COURSE

MCPHS University

Dr. Joe Ferullo, Associate Professor of Pharmacy Practice

Nancy Stern, Assistant Coordinator of Pharmacy Practice Lab



Dr. Joe Ferullo, Associate Professor of Pharmacy Practice at MCPHS University and colleague Nancy Stern, Assistant Coordinator of Pharmacy Practice Lab simply looked across the street to locate a dynamic collaborative partnership for their Advanced Practice Management Course. Taken during the third professional year of the Doctor of Pharmacy curriculum, the course utilizes various instructional designs, providing students with a diverse set of practical experiences in simulated settings. The Management/Entrepreneurial pathway was incorporated, including a capstone project and business plan competition that has driven collaborative projects between MCPHS, Wentworth, and MassArt students since 2015.

The Wentworth collaboration began with outreach to Professor Chomyszak at Wentworth to determine whether any of his students were available and interested in collaborating on the design of a unique eyedropper for expensive glaucoma medications that released pre-measured doses. By reaching across institutions and disciplines, the team was able to work with mechanical engineering and technology students on the components and 3D prototypes of the project.

Each year, the entire Doctor of Pharmacy class, ranging from 280 to 320 students annually, is divided into teams of eight and challenged with developing an economically viable pharmacy or healthcare-related business. More recently, a logo competition has been added, encouraging MCPHS teams to collaborate with MassArt graphic design students to develop dynamic visuals. One student team shared, “The Capstone business project has played an integral role in the development of our professional careers. This competition has served as a unique opportunity to expand our network beyond the pharmacy community.”

Now in its 14th year, this year-long educational initiative continues to emphasize the understanding of business principles with the thrill of the entrepreneurial spirit. One team member acknowledged, “The Capstone Business Plan Competition was an inspiring. Working with Wentworth students for my project was an invaluable experience. Since then, I have been involved in four start-ups and I can't say I've ever looked back.”

COF COMMUNITY CONNECTIONS

In consultation with the COF Marketing Committee, the colleges provided joint sponsorship of the following events in 2016-2017. By supporting community organizations, joint sponsorships allow the COF to strengthen our connections to the local area.

OPENING OUR DOORS

With continued support from COF, The Fenway Alliance hosted its 14th Annual Opening Our Doors event on October 12th. Opening Our Doors is a day in which the Fenway Cultural District opens its doors so the public can experience the gems of this culturally and artistically unique rich Fenway neighborhood.



WE ARE BOSTON GALA

More than 1,000 of Boston's most prominent leaders, corporate partners, supporters, philanthropists and appointed and elected officials joined together on November 29 to support 11 years of Boston's diversity, immigrant heritage and contributions. Michael Ratty (MCPHS), Alessandra Goodfriend (Simmons), Samantha Washburn-Baronie (Simmons), and Alexandra Smith (Wheleock) attended the event on behalf of the COF.



AICUM ANNUAL DINNER

Established in 1967 by college and university presidents, AICUM is the leading voice on public policy issues affecting independent higher education in Massachusetts. AICUM works closely with its member institutions to strengthen higher education, to advocate for need-based financial aid for Massachusetts students, and to address state and federal legislative and regulatory issues.



EMERALD NECKLACE CONSERVANCY MEETING

The Emerald Necklace Conservancy connects people and parks and conserves the Emerald Necklace through projects and programs to enrich the visitor experience and restore and renew the 1,100-acre landscape of parkland. The conservancy works in collaboration with its partners on advocacy, maintenance and restoration, education and access, and promoting park stewardship through volunteer and youth programs. This year, MassArt served as the host site for the spring meeting.



COF COLLABORATIVE SERVICES

The consortium serves as a steward of resources. We explore ways to collaborate and look for opportunities to conserve time, save money, and enhance services.

Joint Contracts Cost-Savings
\$2,817,308



Human Resources Joint Contracts

All One Health, Boston Works, Campus Clarity, NE-HERC, PSG

MARKLEY

Information Technology Joint Contracts

Boston IX, Cardsmith/Blackboard, Cogent, GTT, Integration Partners, Lightower, Markley, RCN



Student Affairs Joint Contracts

Dominos, HTH, Mac-Gray, Qualtrics

Other Joint Contracts

Akamai Servers, Beck Designs, Boston Bikes, Casella, MSDS Online, FIA, Isabella Stewart Gardner Museum, Life/LTD, Property/Liability Insurance, Rave Wireless, Rentacrate, Terradotta, Thomson Reuters, TBC Travel Program, Workplace Answers, Xfinity On Campus



**ISABELLA
SEWART GARDNER
MUSEUM**



5,436 Visits
to the Museum

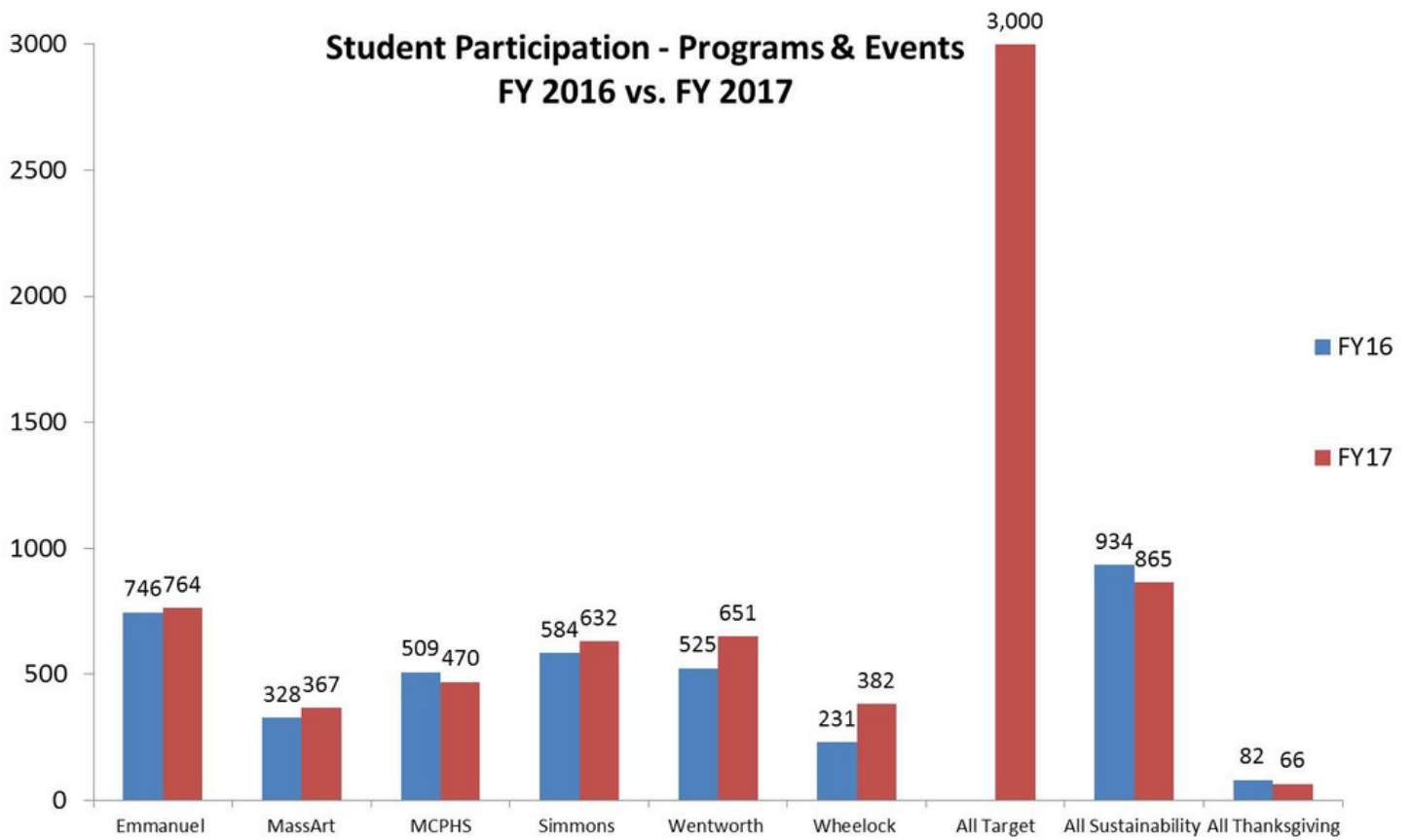
\$1,593,719
Spent Within Campus
and Local Community

Over 9,000
Hubway Trips

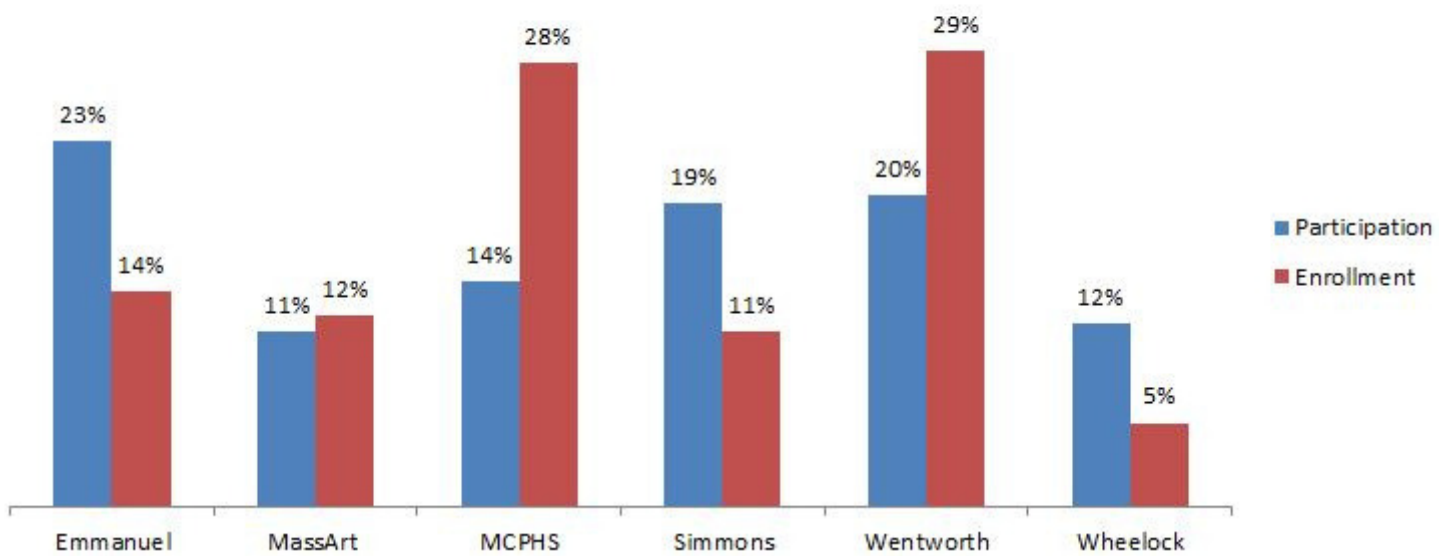
20 YEARS OF IMPACT

- Since 2007, over **\$16 million** saved in cost-avoidance
- Since 1998, over **\$5.2 million** in grant funding secured
- Since 1996, over **14,000** students have participated in cross-registration
- Since 2005, over **3,500** participants in one of the five Performing Arts ensembles
- Since 2005, over **7,600** students completed an educational abroad experience
- Since 2001, over **800** SHOWA Connectors
- Since 2003, over **35,000** participants in COF Intramurals
- Since 1999, over **400** faculty and staff have completed the Leadership Management or Project Management Program
- Since 2002, over **1,700** faculty and staff have attended the COF Teaching & Learning Conference or Teaching & Learning Collaborative
- Since 2013, over **1,300** high school students have participated in a COF campus tour
- Since 1999, over **3,000** attendees have enjoyed the MLK Breakfast
- Since 2003, over **23,000** people have attended a Performing Arts performance

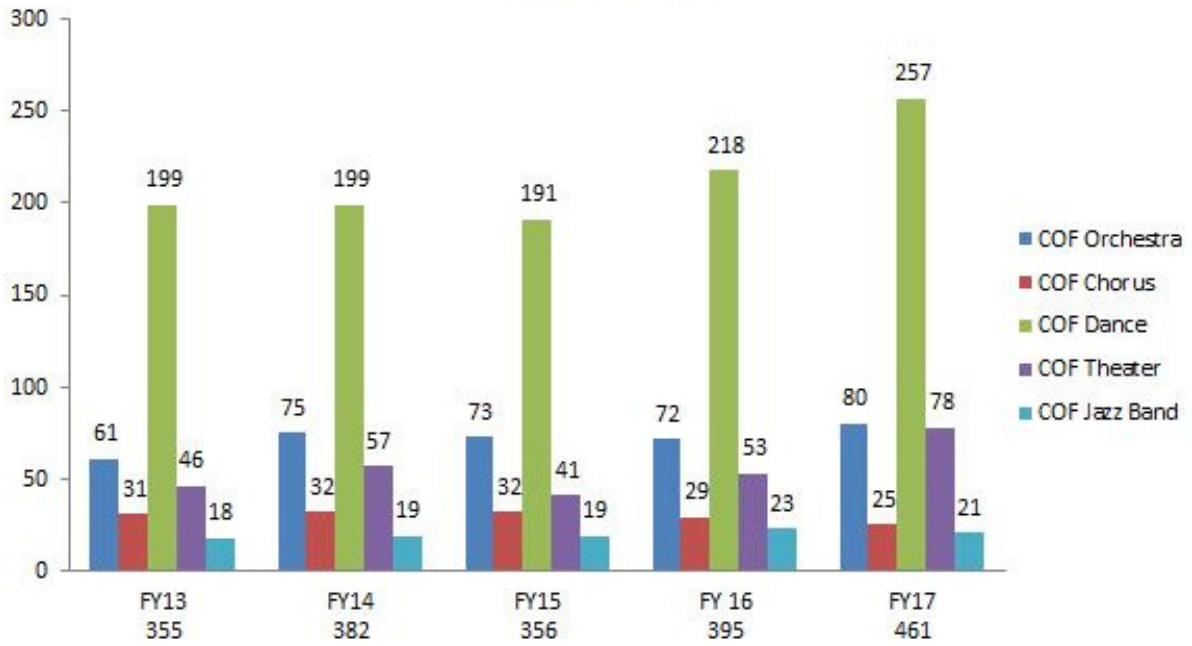
Student Participation - Programs & Events FY 2016 vs. FY 2017



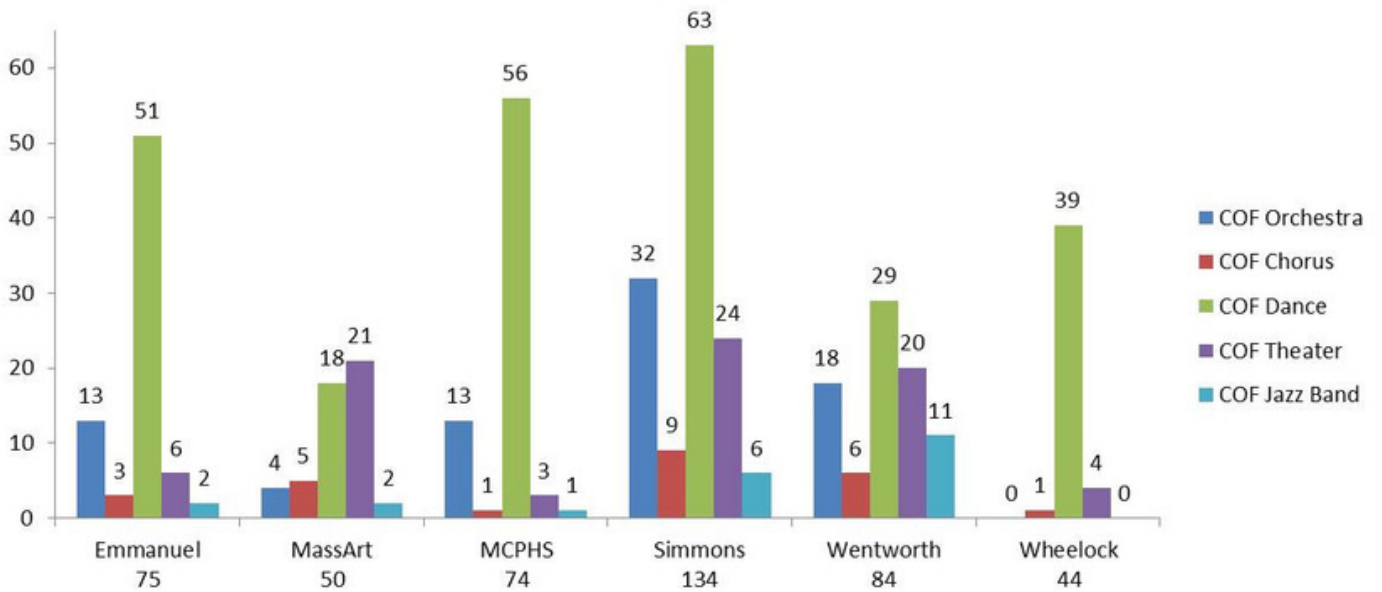
Percentage of Participation vs. Undergraduate Enrollment FY 2017



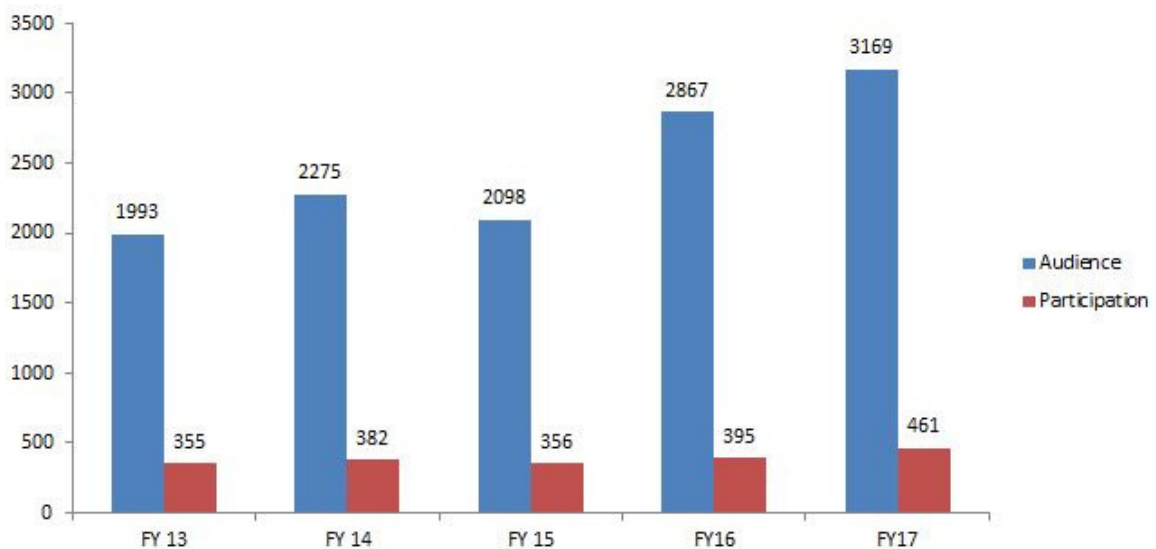
Performing Arts Participation FY 2013-2017



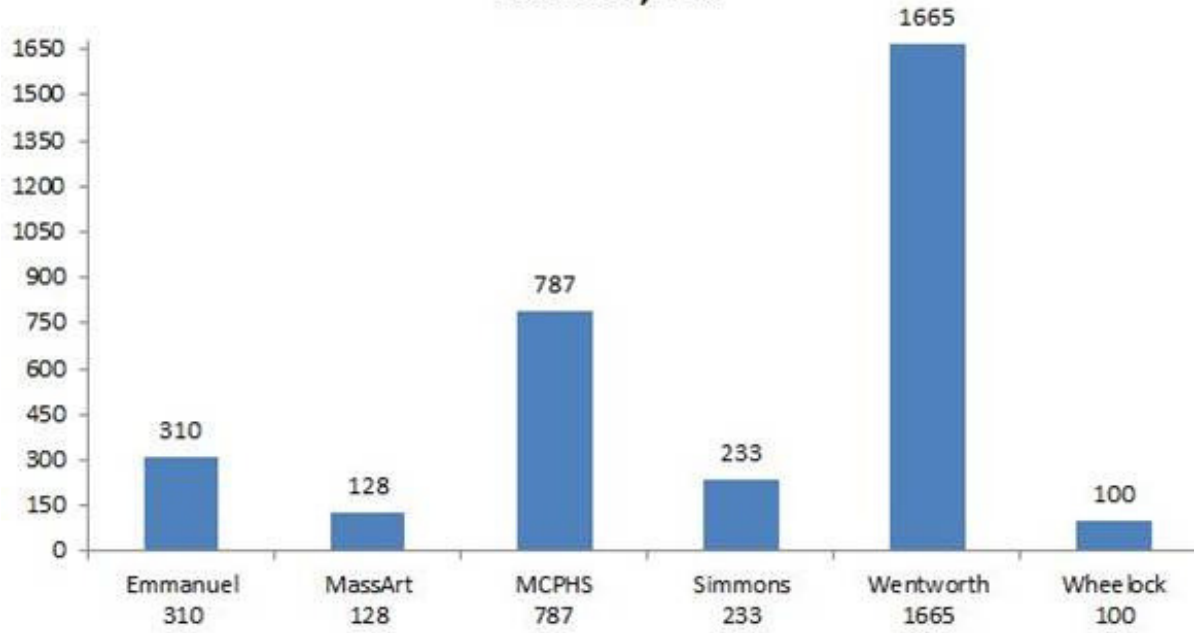
Performing Arts Ensemble Participation FY17



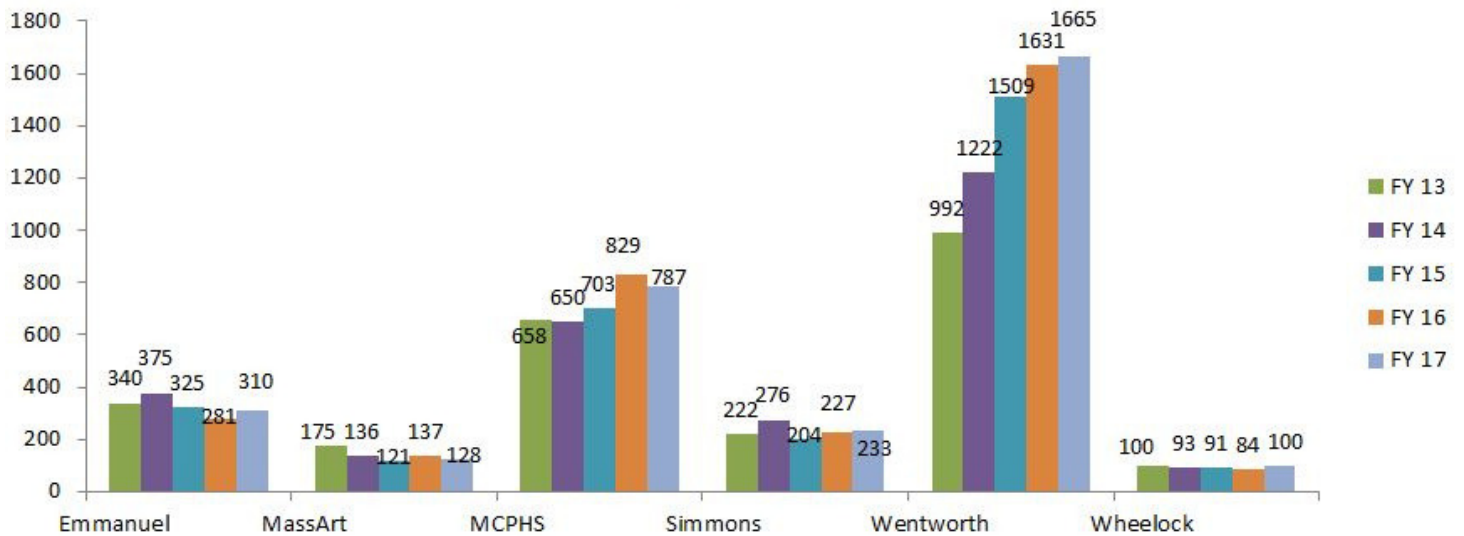
Total Performing Arts Audience and Participation FY 2013-2017



Intramural Total Participation FY 2017 Total: 3,223



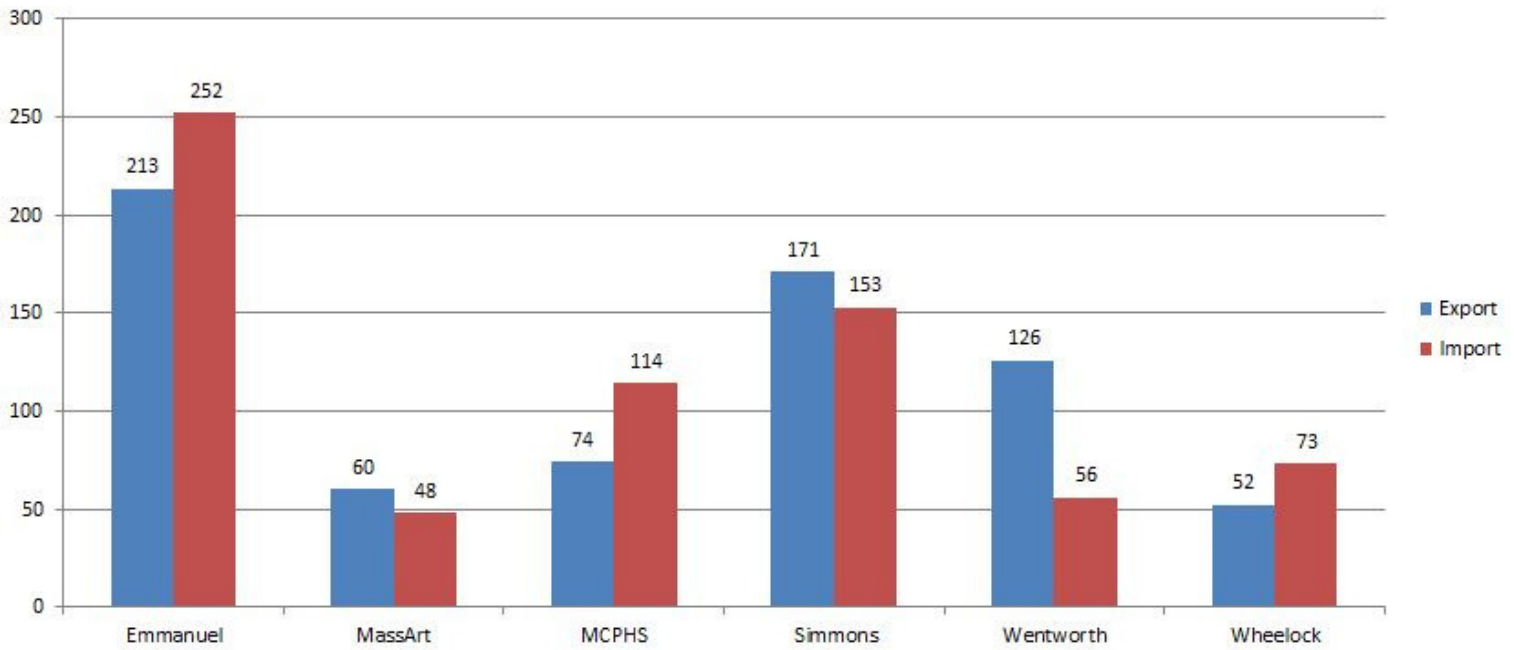
Intramurals Participation FY 2013-2017



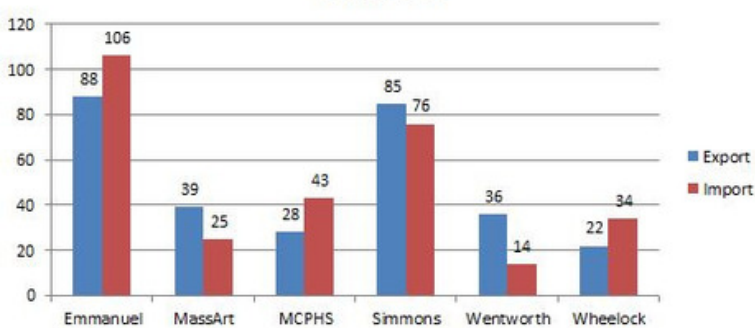
Total Intramurals Participation FY 2013-2017



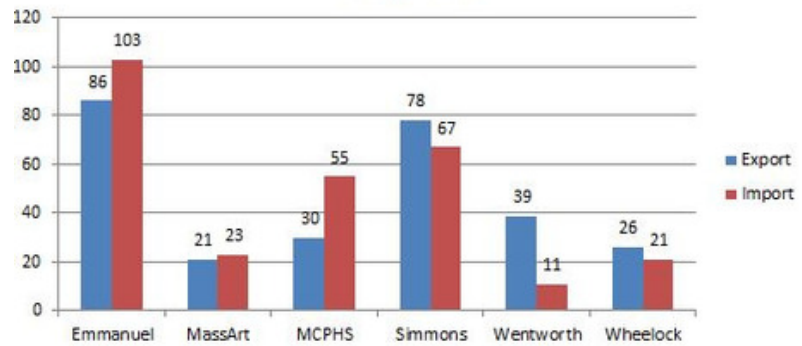
**Total Cross-Registration
FY 2017 (Fall, Spring, Summer)
Total: 696**



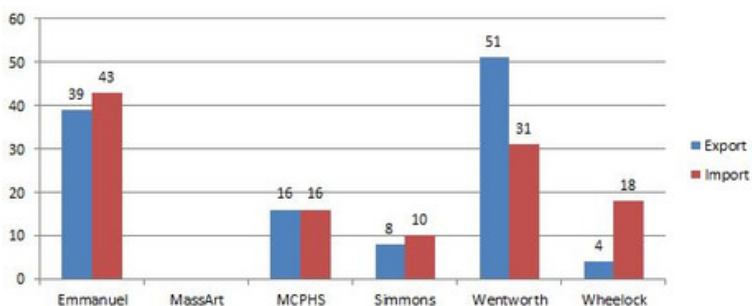
**Fall 2016 Cross-Registration
Total: 298**



**Spring 2017 Cross-Registration
Total: 280**



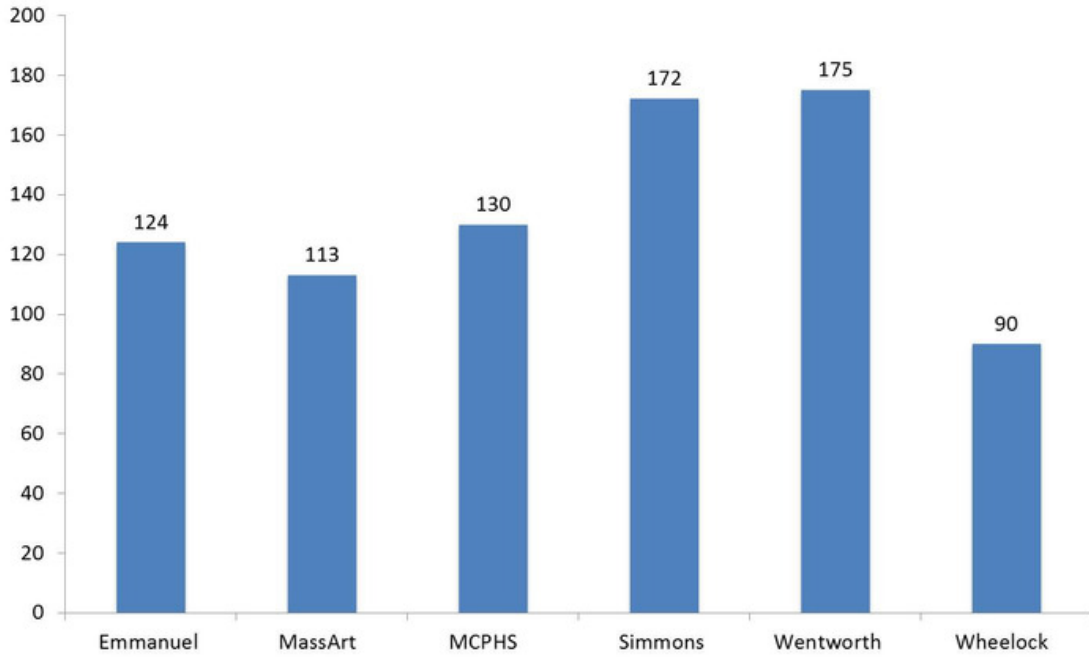
**Summer 2017 Cross-Registration
Total: 118**



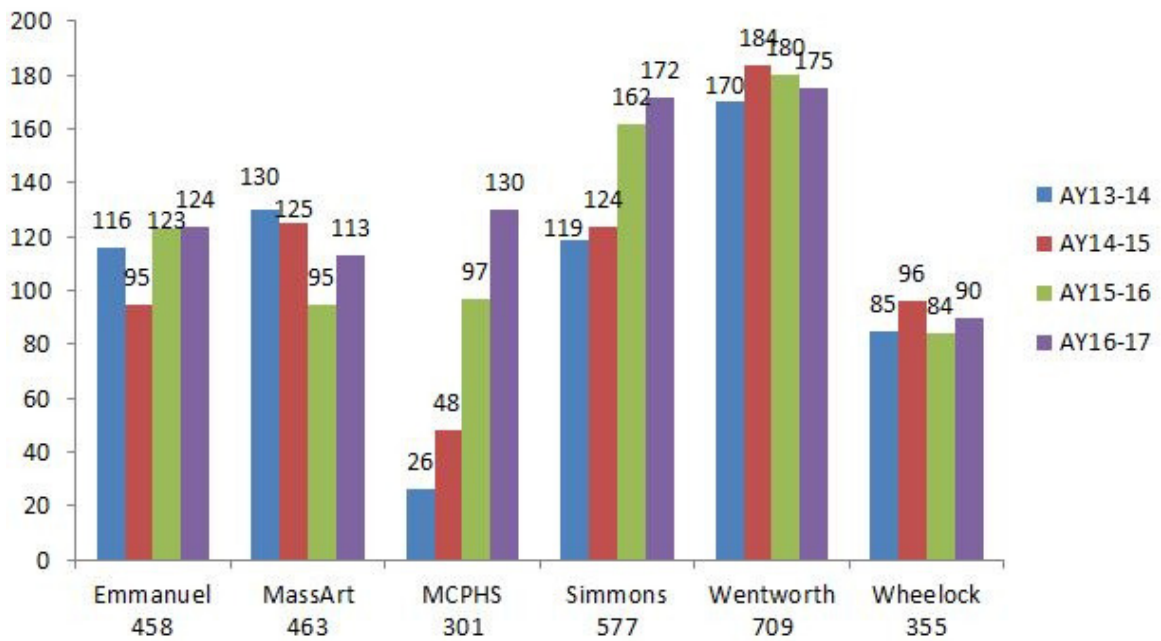
**Total Cross-Registration
FY 2013-2017**



International Travel Participation FY 2017

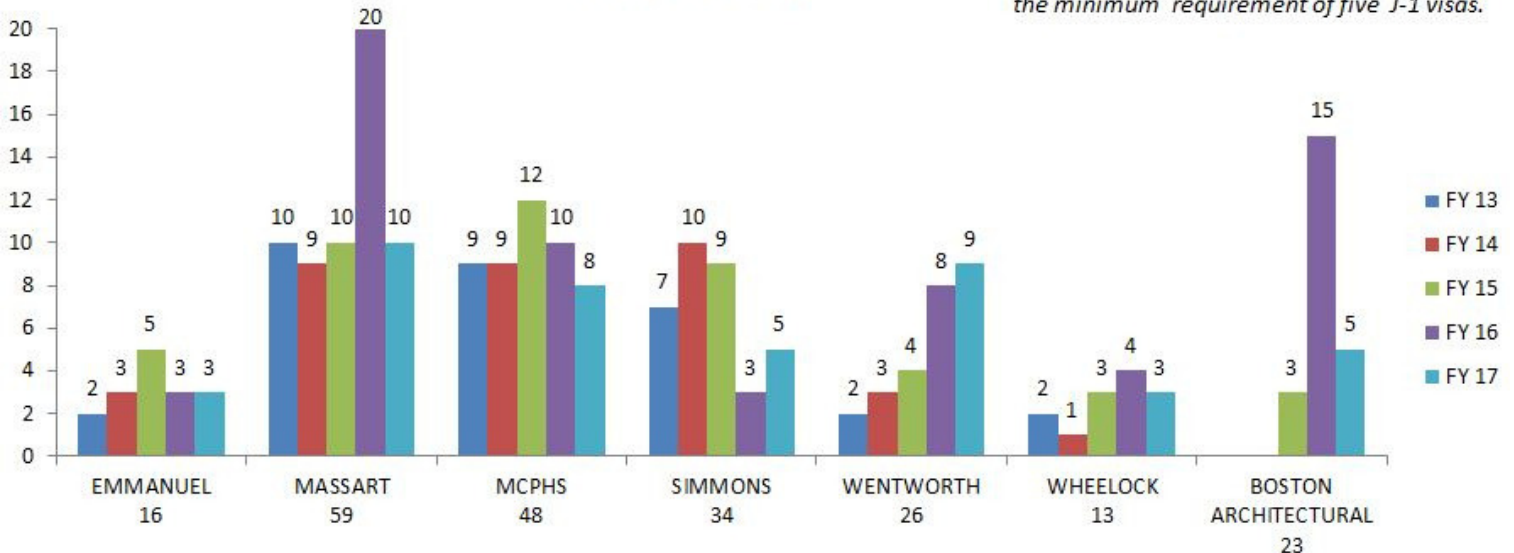


International Travel Students By School FY 2013-2017

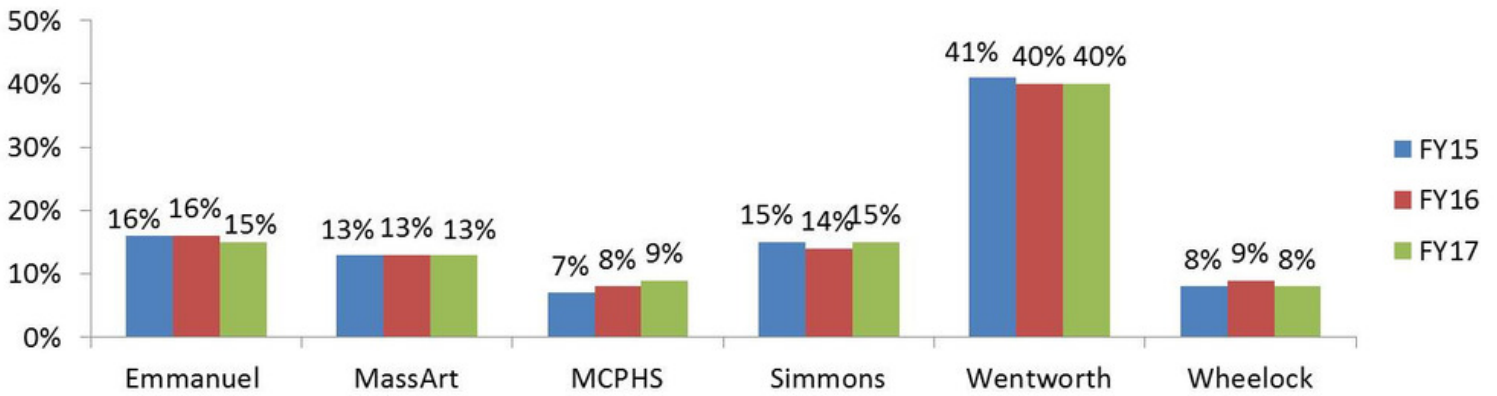


J-1 Visas Students & Scholars FY 2013-2017

**By collaborating, 100% of COF schools are able to participate in the Exchange Visitor Program, even if individually they do not meet the minimum requirement of five J-1 visas.*



COFAN Internet Usage FY 2015-2017



Bandwidth Consumption & Associated Costs FY 2013-2017



COF Operating Budget vs. Joint Contracts & Program Savings FY 2013-2017

