

# 2013-2014 Annual Report



The Colleges of the Fenway (COF) consortium comprises six colleges, including Emmanuel College, Massachusetts College of Art and Design, MCPHS University, Simmons College, Wentworth Institute of Technology and Wheelock College. The Colleges of the Fenway is a collaborative effort of six neighboring Boston-based colleges in the Fenway area. This collaboration was created to add value to student academic and social life while seeking innovative methods of investing in new services and containing the costs of higher education. Together the colleges enroll more than 20,500 graduate and undergraduate students, employ more than 1500 full-time faculty and staff and have greater than 2,300 course offerings.



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#### Introduction

Eighteen years since its launch, the Colleges of the Fenway continues to help build community by providing opportunities to students, faculty and staff and financial savings through joint purchasing and contracts. The 2013-14 academic year saw record participation in most programs and \$2 million in cost savings through joint contracts. Students participated in robust intramural and performing arts programs and faculty and staff across the colleges gave high marks to the joint programs in which they participated. From training and development sessions for staff, the annual Teaching and Learning conference for faculty, immigration process through the GEO Center, and Admissions receptions for both domestic and international counselors, faculty, staff, and students engage through COF building community, enhancing opportunities and finding ways to save money.

As you will see through this report, students, faculty and staff all value the connections they make through participating in joint programs, committees, and events. And you never know what new opportunity might emerge from coming together. We were thrilled this year when the COF Chorus was invited to sing the National Anthem at Fenway Park, clearly one of the highlights of the year.

The keys to collaboration are trust, timing, and identifying a common need. COF staff focus on facilitating meaningful discussions, managing joint projects, and providing opportunities for building relationships across the six member colleges. The staff of COF continues to work with student, faculty and staff leaders to build on past programs and look for new opportunities.

# COF = Colleges of the Fenway = (C)ommunity = (O)pportunity = (F)inancial Savings

## COMMUNITY

#### **Student Activities**

The COF Student Activities Committee serves to add value to the social and educational life of students from the six COF institutions. Through collaborative efforts, the COF Student Activities Committee is able to offer leadership and involvement opportunities in which students would not otherwise be able to participate. Additionally, the COF Student Activities Committee provides its institutions with the ability to share current trends and best practices in the field.

#### AY13-14 Highlights

- Following Fall orientations, the annual COF Block Party, hosted by Wentworth offered over 1,300 students a wonderful welcome to the COF with food trucks, local vendors and student organizations.
- Following the Block Party, almost 600 students partied into the night at The After Party, hosted by MassArt.
- To celebrate the end of the academic year, Spring Week offers a variety of activities across the campuses.
- The committee partnered with COF Performing Arts to create programs like COF's Talent and an Open Mic Night and

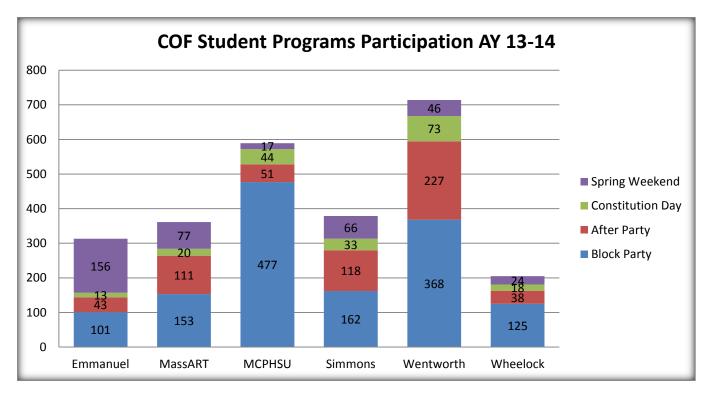


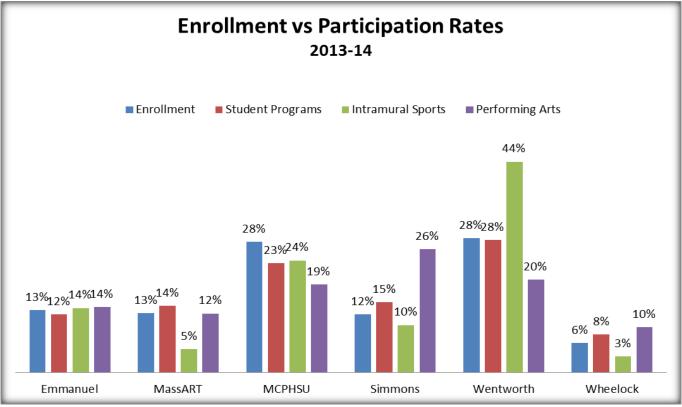
Student enjoying COF Block Party at Wentworth

COF Intramurals to support a COF Bowling Night at Jillians and the first Fenway Field Day.

• Weekly Around the COF posters promote individual campus programs open to all COF students, as well as collaborative programs.







## **Teaching and Learning Conference**

The 12th Annual COF Teaching and Learning Conference, Facilitating Active Engagement: New Tools and Ideas was held November 14-15, 2013 at Simmons College.

The focus of this two-day interactive conference was on "technology as a lens to consider project based learning and authentic assessment. Games and other immersive environments provide the examples that challenge us to consider how we actively engage students".

Over 130 faculty members from all colleges attended. The Opening Speaker was Dr. Chris Dede, Timothy E. Wirth Professor in Learning Technologies from Harvard Graduate



Opening Speaker Dr. Chris Dede

School of Education. The second day featured Colleen Macklin, Associate Professor, Department of Communication Design and Technology, Parsons The New School for Design; Director of PETLab (Prototyping Education and Technology Lab). Her presentation: Ludic/Lucid: How Games Reveal New Ways of Thinking had participants playing games that enhance student learning. The second day also included COF faculty panels on and the discussion of new technologies in their teaching, reflecting on the underlying pedagogy, and how they impact student learning.

Faculty Panel Topics included: Fantasy Sports, Dead Sharks and Robot Nannies: How Teaching With Podcasts Can Engage Your Student, Wheevid: Using Video in Higher Ed Learning Environments, The Architect's Techno-Pedagogy Toolkit, and Learning a Language in Tandem.

In addition, faculty members from across the Colleges of the Fenway attended a networking social on January 30, 2014 at Bertuccis. The social was hosted by the COF Teaching and Learning committee as a follow-up request from the Conference.

#### Fall 2013 Teaching and Learning Conference **Faculty Responses**

"Very useful comparing notes with like-minded faculty; all too rare in normal faculty engagements"

"I like hearing what others do and how they are creatively handling different aspects of delivering info and encouraging learning and understanding The talk was inspiring and she has a wealth of knowledge and good resources! I may vamp up my class with this some new ideas but need to consider how these would best fit with my subject matter (mental health nursing)"

"Through attendance at these COF conferences, I value not only the information, but contacts within other COF schools. It is always interesting to see how others are using technology"

"Would have liked more time for networking, but made some great connections"

## **Admissions Committee**

The COF Admissions Committee plans and evaluates joint initiatives in International Recruitment, Domestic Recruitment and shared marketing, which ultimately support enrollments across the COF colleges. In addition, this committee supports the promotion of COF cross registration and COF co-curricular opportunities.

#### AY 13-14 Highlights

- Admissions staff members from Emmanuel College, Mass Art, Simmons College and WIT hosted a reception at the CIS Forum on International Admission and Guidance in Monaco in November 2013. The COF video was shown to well over 70 participants who were excited to learn about what the COF has to offer.
- The Annual tour for Guidance and Independent School Counselors was held on November 7, 2013. Over 80 counselors from MA, NJ, ME, NH, CT and RI joined the COF for a full tour of all campuses.



- Over 50 members of the Admissions' staffs attended a joint social at the Yard House in September 2013 to socialize, network, and share travel plans
- Hosted 431 students from 12 high schools for campus visits

## **Residential Life Committee**

The COF Residential Life committee focuses on collaborative programs, professional staff development, and a one-day joint RA training in January. With a commitment to enhancing the residential experience for students, this committee also focuses on best practices and exchanging strategies for risk management.

#### AY 13-14 Highlights

- Hosted annual Thanksgiving Dinner at MCPHS U for 100 students, including a large international population
- COF Resident Assistants attended COF RA Training on January 18, 2014. The program, *Choose Your Own Adventure*, was hosted by Emmanuel College. Sessions presented by Student Affairs staff members from all COF institutions included: *Maximizing Technology in Your RA Role, International Students on Campus* and *Turning Your RA Role into Your Career*.

## **MLK Breakfast**

The 13<sup>th</sup>Annual Colleges of the Fenway Staff and Faculty breakfast to honor Dr. Martin Luther King, Jr. was held on Thursday, February 6, 2014 at Temple Israel of Boston. The program, hosted by Wheelock College, welcomed nearly 165 participants. Those in attendance enjoyed listening to the COF Jazz Band, members of the COF Chorus and COF students who performed spoken word poetry. Guest speakers included Wheelock College alumnus and NECN news anchor Steve Aveson, student essay winner, Kristina Pavone '14, Wheelock College and keynote speaker, Reverend Brandon Crowley.



Fundamental Lyricists of Wheelock (FLOW)

## **Center for Sustainability**

The Colleges of the Fenway Center for Sustainability and the Environment is a collaboration of faculty, staff and students from the six member colleges working together to enhance understanding of the complex issues of sustainability as they relate to natural resources and the environment. The mission of the Center for Sustainability and the Environment is to engage and support faculty and students in all aspects of sustainability and environmental issues by providing resources and activities focused on education, scholarship, and service to the community.

#### AY 13-14 Highlights:

- Lisa Lobel, Assistant Professor of Biology at Wheelock College, assumed role of Director of the center
- Co-Sponsor of the New England Campus Sustainability Forum, September 2013, attended by over 250 students and faculty from across New England
- Sustainability Minor approved by all six colleges
- Hosted Fall Student Leader gathering, November 2013
- Environmental Forum Course on Urban Ecology, Spring 2014
- 8<sup>th</sup> Annual Muddy River Symposium, *"Adventures in Environmental Advocacy and Activism"* was held at Wheelock College Brookline Campus, April 2014
  - Featured 17 student posters on topics related to urban ecology
  - o Featured a panel of COF Student Environmental Leaders
  - Community organization participation included: Brookline Green Space Alliance, Franklin Park Coalition, Juniperks, Mass Audubon's Boston Nature Center, Friends of Jamaica Pond and Toxics Action Center
- Co-Sponsored Muddy River Clean-up Day, April 2014
- Teach-In on Climate Change, April 2014
- Sponsored COF Earth Week events, April 2014
  - o LEAD Tour of MassArt Treehouse
  - Earth Day Celebration at Evans Way Park
  - o Glow Green-COF Student Social
  - Hosted 2 talks entitled: An Overview of LEED Certification and Other Options and Ecology, Food Systems, and Human Health

## **COF STEM Scholars**

In 2009, Simmons College was awarded a grant from NSF to develop a joint COF program to support students in pursuit of STEM majors. Michael Berger, Professor of Chemistry at Simmons, has served as the P.I. for this \$510,000 grant that distributed scholarships to COF students who showed academic promise in STEM majors, the program also provided monthly networking meetings and faculty support throughout their college careers. Twenty-seven students have participated in the program over the past 5 years. The final cohort of these students presented their final research to COF faculty and peers on April 23, 2014.



## **COF Joint Community Sponsorships**

In consultation with the COF Directors of Marketing and Public Relations, COF provided joint sponsorship of the following events this year. By supporting community organizations, joint sponsorships allow the COF to strengthen our connections in the local area.

- We are Boston, Mayor's Office of New Bostonians
- Opening our Doors, Fenway Alliance
- The Emerald Necklace Conservancy Annual Meeting
- Savor the Flavor of Mission Hill
- AICUM Annual Dinner



### Thank you to Mayor Thomas M. Menino



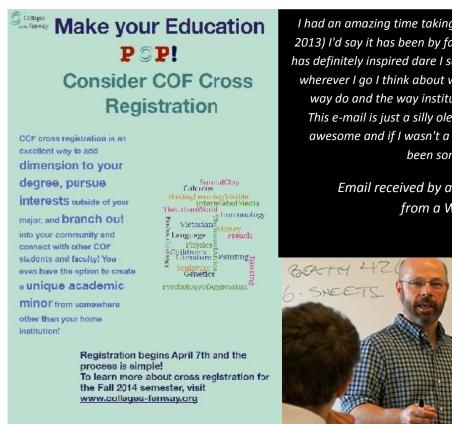
On November 12, 2013 the COF Presidents hosted a special breakfast for Mayor Menino to thank him for his support and engagement during his tenure.

# **OPPORTUNITY**

## **Cross Registration**

Providing access to courses offered on the other campuses without additional cost for undergraduate students has been a priority since the founding of COF and is the foundation for joint academic programs such as the minor in Performing Arts and the minor in Sustainability. In total, 813 students cross registered for courses in 2013-14, an increase of almost 6% from the previous year. It is clearly a value-add for our students.

The Registrar and Chief Academic Officers collaborated on a creative way to promote and facilitate the cross registration process. To promote in 2013-2014, the "Make Your Academics Pop" campaign was developed, utilizing large posters and lollipops that were delivered to COF Registrars, Chief Academic Officers and Academic Advising offices across the consortium.

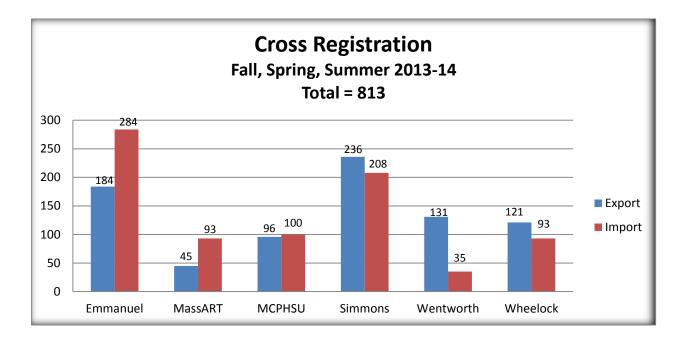


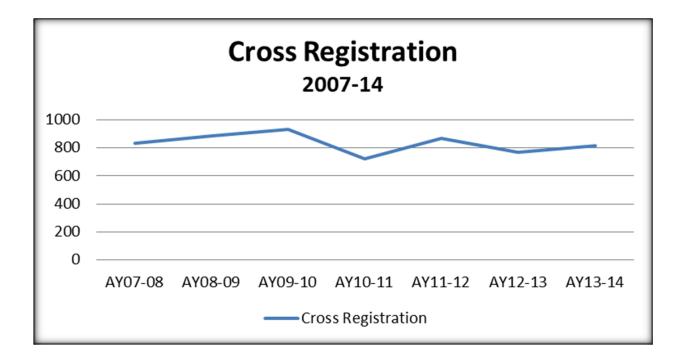
COLORIS MANAGE AND STANDARD VIELOCS

I had an amazing time taking the introductory sociology course (Fall 2013) I'd say it has been by far my most favorite elective in college. It has definitely inspired dare I say it... my sociological imagination. Now wherever I go I think about why things are and why people act they way do and the way institutions play roles in socializing people. This e-mail is just a silly ole e-mail just stating how the class was awesome and if I wasn't a computer major, sociology may have been something I picked up.

> Email received by an Emmanuel faculty member from a Wentworth student







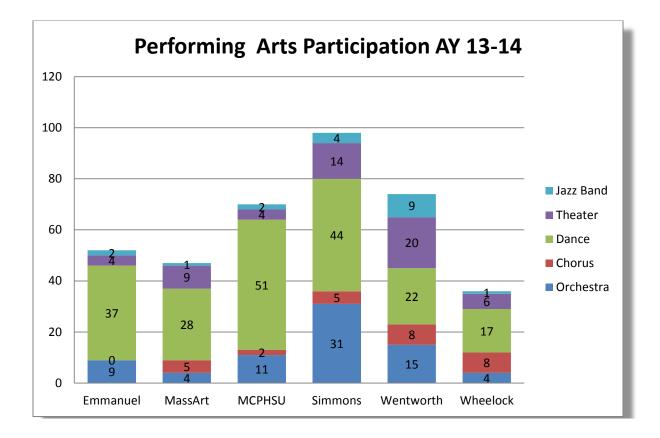
## **Performing Arts**

The mission of the COF Office of the Performing Arts is to enrich the lives of all COF students through co-curricular activities, and to offer a concentration to students whose personal and professional objectives would be strengthened through a combination of academic work and experiential learning in the performing arts.

- COF Orchestra 2 concerts. Participation up 23% to 75 students
- COF Chorus 2 regular concerts, 3 special events. Participation up 3% to 32 students
  - o Fall concert was Handel's Messiah, with orchestra
  - o Performance at MLK Breakfast and Marathon Bombing Memorial Concert
  - Performance of the National Anthem on May 6, 2014 at a Red Sox game
- COF Dance Project 4 performances, participation level at 199 students
- COF Theater Project 6 performances, participation up 24% to 57 students
- COF Jazz Band 2 concerts, 3 special events. Participation up 3% to 32 students
  - Performances at:
    - MLK Breakfast
    - Simmons guidance counselor tour
    - Marathon Bombing Memorial Concert
- In conjunction with COF Student Activities Committee, co-sponsored COF's Got Talent
- New inquiries increased significantly, up 9.4% to 782 students
- Audience growth was up 14% to 2275 attendees
- COF Minor in Performing Arts approved by Wentworth. Now approved by all six colleges.

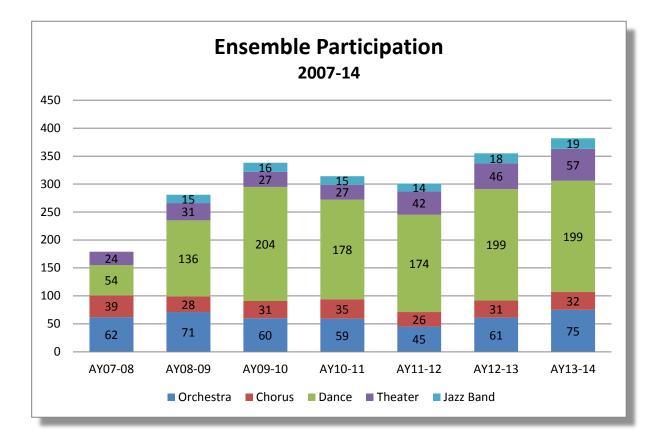


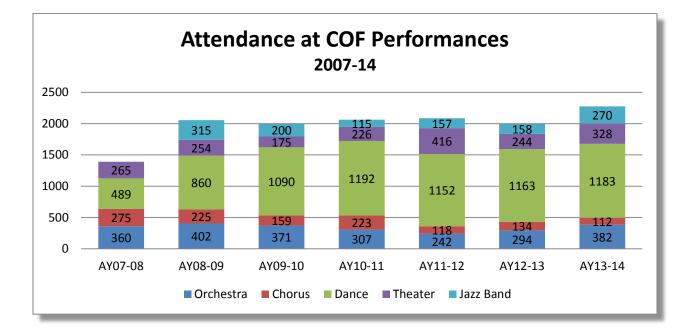
"I liked the camaraderie among musicians and between the conductor and ensemble. Also, it was great to see how well publicized our event was. Standing room only! Our hard work really paid off."



"[The COF Dance Project] provides a wonderful environment to connect with COF students outside of our specific school. In a college environment that can often be overwhelmed with assignments and responsibilities, dance has become one of the things I look forward to most each week. "







## **The Global Education Opportunities Center**

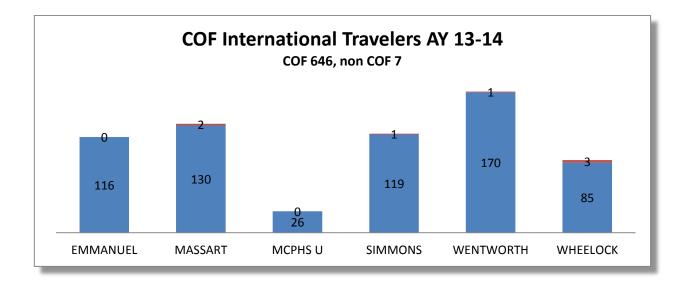
Founded in 2005, the Colleges of the Fenway Global Education Opportunities (GEO) Center aims to provide shared resources to faculty, staff, and students from across the colleges who are committed to study abroad, cross registration, and globalization. The GEO Center works directly with Directors of International Programs, study abroad and international student advisors, and international admissions personnel at each of the colleges to facilitate and coordinate aspects of programs related to study abroad, support of international students, cross registration for travel courses, the TerraDotta information management system, and processes and procedures related to emergency preparedness and management.

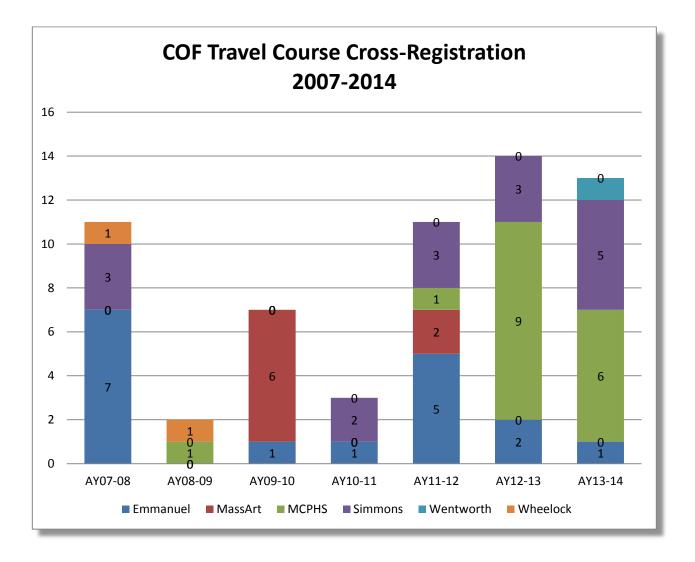
#### AY13-14 Highlights

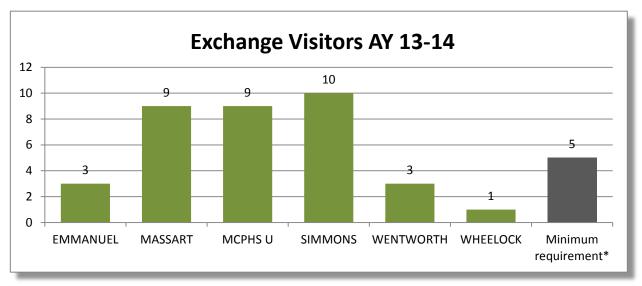
- 653 students participated in international travel, including 7 non-COF students from other area colleges
- Hosted two tax preparation workshops for COF international student and scholars. 80 participants from all six colleges benefited from these workshops
- Coordinated two COF-wide Study Abroad Fairs to highlight international opportunities. Over 260 students learned about various opportunities
- Provided professional development opportunities to COF member institutions through joint purchasing of four international education webinars enjoyed by representatives from all six colleges, including risk management, international internships development, financing for nontraditional education abroad students, and assessment
- Three students from the COF (one MassArt, one Wentworth, and one Emmanuel) departed for Japan on July 22nd for the pilot Showa Women's University Summer Program "Traditional and Contemporary Japan." The COF students are part of a delegation of about 20 students from Showa partner universities around the world.
- Jointly developed a 3-year strategic plan ("Dynamic Visioning Document") with five main internationalization priorities common across the six colleges.
  - COF schools will define and document impact of international education on student learning and development.
  - Funding resources for international education will be identified, promoted, and made accessible to students, faculty, and staff.
  - Opportunities for students and faculty/staff to gain service-oriented, professional, and/or careerbased global learning experiences will be available and accessible.
  - International partnerships will be sustainable, strategic, comprehensive, and will tie local opportunities for intercultural learning with global opportunities.
  - The number of students, faculty, and staff participating in international education activities will increase, both in outbound international programs and for overall institutional enrollment of international students.
- 3 COF members represented the committee and attended (or were selected to attend) the Assessment Institute, held in Indianapolis, to explore outcomes assessment and best practices for global education
- Successfully delivered four pre-departure orientations for students planning to study abroad to orient them and raise their awareness on the topics of cultural adjustment, health and safety, and situational awareness
- Launched new COF website with enhanced international resources for faculty/staff

"This travel course served the dual purpose of immersing me in a brand new culture, and showing myself that I could actually go so far away from home comfortably. With my new found independence established, I quickly started to look at full semester abroad programs for the spring of my junior year. Within due time I had found a program, and was back on the plane, this time with the intent to stick it out for the long haul!"

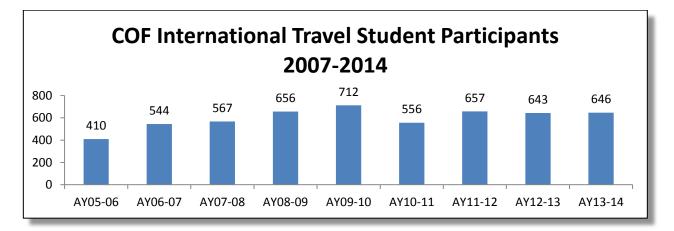
Emmanuel College student who traveled to India







By collaborating, 100% of COF schools are able to participate in the Exchange Visitor Program, even if individually they do not meet the minimum requirement of 5 exchange visitors.



"Besides, sports and the outdoors, I enjoyed the cultural part and especially the high-tech industry with great companies such as Microsoft Google and Twitter having offices here. They offered great workshops, talks and meetups and hosted other events in Boston and Cambridge. These have served as a great place for friendships and gathering of cutting-edge knowledge on new technologies in the fields of IT and science."

Exchange Visitor from Switzerland to Wentworth - Engineering

"I had a fantastic time at Simmons; I have made some life-long friends, had a great academic experience and was able to learn about library science in more depth than possible in Australia. The class sizes were small, the professors were friendly and knowledgeable and many assignments practical based."

Exchange Visitor from Australia to Simmons- Library Sciences

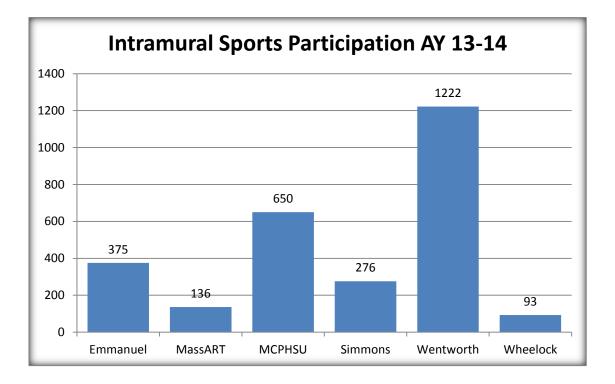
## **Intramural Sports**

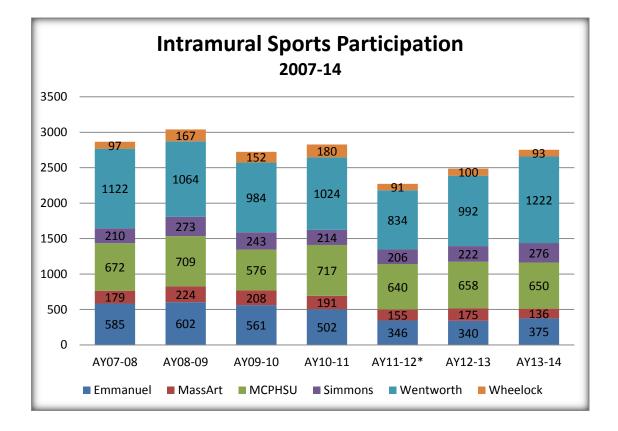
The mission of the COF intramural sports program is to provide a variety of opportunities that contribute to and promote physical and emotional wellness for students, staff and faculty across the Colleges of the Fenway. Programs are open and accessible to all who have an interest and enjoy engaging in recreational activities. We are dedicated to making intramural sports an integral part of campus life. Our goal is to continuously create and provide a competitive, safe and enjoyable atmosphere that encourages civility, teamwork and leadership development, as well as, a lifelong pattern of positive recreational activity regardless of physical ability.

- New record number of teams, as well as individuals, participated for a second consecutive year
- 2,752 students participated in the 2013-2014 intramural program, an increase of almost 11%
- Hired and trained 18 student workers from across the six COF schools
- Offered a bowling night special event that drew 140 participants
- Registered 259 participants for the Turkey Trot, the largest of the eight events to date
- Added outdoor soccer as a summer intramural and registered 16 teams and 131 participants
- Created a Fenway Cup team of the year competition. Holy Shot from Wentworth were the inaugural winners
- Created an intramural athlete of the year award. Patrick Myers from Wentworth won the award



*"It went over extremely well. My friends and I had a blast and everyone there kept saying how great of an idea the event was." - Wentworth Junior, Bowling Night* 



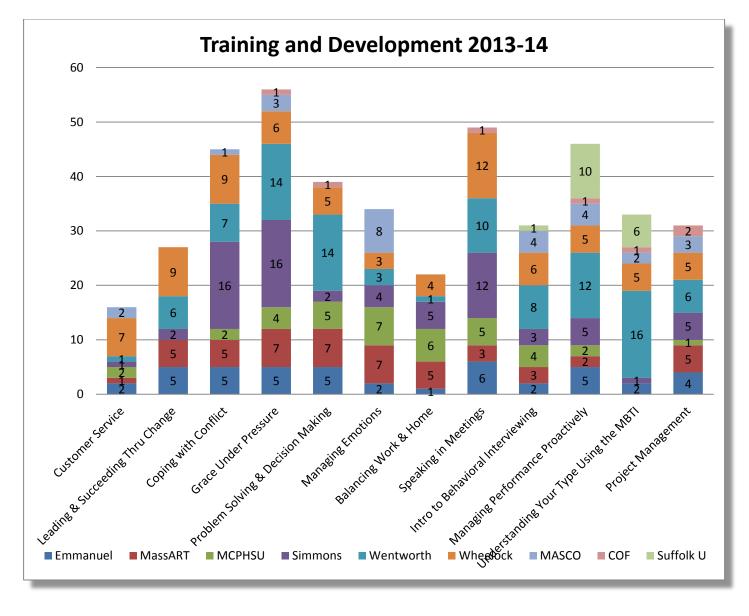


## **Training and Development**

#### **COF Human Resources**

The purpose of the COF Human Resources Committee is to collaborate and to provide enhanced cost effective services and professional development opportunities for employees of the Colleges of the Fenway. The main objectives and programs of the committee are: Training and Development, Diversity Initiatives, Shared Contracts and the COF MLK Breakfast.

- Planned and offered 11 training and development sessions open to all COF staff and faculty. More than 206 registered for these and 100% of the participants who completed a session evaluation responded positively and said they would attend another COF training session
- A Project Management series was also offered in Fall 2013 to 31 individuals who applied and were selected by their institutions
- In collaboration with the Chief Student Affairs Officers/Deans of Students sponsored a full day Title IX workshop facilitated by Janet Judge. Esq. in Summer 2014



# **FINANCIAL**

## **Operations and Collaborative Services**

Operations and Collaborative Services is responsible for finding ways for the colleges to cooperate and save time and money through a broad array of common contracts, vendor management and conducting formal RFPs. It is also responsible for assisting with the overall strategic direction of COF and manages a key central IT resource: the Area Network. While primary responsibility for managing joint contracts rests with this department, identifying opportunities for cost savings through shared contracts and services is something to which all COF staff and committees pay special attention.

- Cost avoidance through the advantage of consortium purchasing and contracts totaled \$2,021,722 an increase in savings of \$296,067 from the previous year
- Cash Reserve policy passed
- DOE Emergency Preparedness Grant completed; sirens and beacons purchased for each campus.
- 1,131 hours of space contributed by the colleges for Intramurals and Performing Arts
- COF students, faculty and staff made over 4,500 visits to the Isabella Stewart Gardner Museum as part of the joint COF membership
- Contracts/Finance
  - o Conducted RFPs for
    - Cable TV includes all 6 colleges, better line-up and more HD channels, added the Emmanuel Notre Dame Campus and New Wentworth Dorm to contract at same rate
    - COFAN Redesigned
    - Joint Dispatch Feasibility Consultancy
    - Waste, Recycling and Composting contract
    - Engaged post RFP in LTD search/contract negotiation and decision
  - Shared Dispatch Feasibility Study
  - First time shared Rent-a-Crate coordination
  - Complete list of shared contracted is in the appendix
- COFAN: In 2004, College of the Fenway Area Network Project (COFAN) was an ambitious plan by the Colleges
  of the Fenway Consortium to provide to its members the benefits of a shared, high capacity and highly
  reliable wide-area network. In its ten years it has been a foundation for the many collaborative projects
  planned by COF.
  - Maintained uptime for COFAN at 99%
  - Redesigned and moved COFAN CORE1 data closet, successfully coordinated individual fiber cuts, moves and splices across the six colleges throughout the summer
  - o Planned Eduroam implementation across six campuses

- The Fenway Card Program was established in 2006. The Fenway Card combines a "stored value" card with the participant's ID card. The Fenway Card is honored both on campus and at close to 100 off-campus merchants to provide secure and easy electronic purchasing for dining, books, laundry and other services. New retailers are recruited to participate on an annual basis at the suggestion of students and college personnel.
  - Piloted new mailer, added new marketing strategies including incentives and discounts, bookstore distribution of coupons, featured restaurant of the week, etc.
  - In academic year 2013-2014, students, faculty and staff spent \$2,582,252 in Fenway Cash
    - Royalties paid to the colleges: \$25,000
    - Featured Restaurant of the Week Savings: \$4,237.93
    - Daily Deal Savings: \$990.00
    - Estimated Coupon Savings: \$6410.25
    - Total Student Savings: \$11,638.18



## COF Inc.

Colleges of the Fenway Inc. shares central office space with MASCO (Medical Academic and Scientific Organization) at 375 Longwood Avenue in Boston. MASCO also provides human resources and accounting services to COF. Program offices are located on the college campuses. The Office of Performing Arts is on the Simmons Campus, the GEO Center and Intramural Sports are at Wheelock College and the Office for Operations and Collaborative Services is at Massachusetts College of Art and Design.

COF is funded by the member colleges; budgets are prepared annually and reviewed by the Chief Financial Officers and approved by the COF Board and the College Presidents. All finances and programs are reviewed annually by the accounting Miller Watchman LLP. The COF operating budget for 2013-14 was \$1,596,680 to support programs.

- Coordinating Council reviewed Purpose Statements from COF committees as part of an "assessing committee effectiveness initiative"
- Engaged Wheelock College to provide IT support for all COF staff
- New joint position of Environmental Health and Safety Director launched between Emmanuel, Simmons and Wentworth
- The Executive Director joined colleagues in Shanghai, China as part of an Association for Collaborative Leadership Institute on Higher Education Collaboration, presenting to Chinese leaders from 20 higher education associated organizations.
- COF hosted visiting higher education leaders from Namibia
- New COF website launched
- Two new groups of COF colleagues began meeting to share information and best practices: Board Professionals and Spiritual Life Staff
- Invited presenter to the CFOs from New Hampshire College and University Council on cost avoidance and shared contracts



#### FD

# OUR COMMUNITY

ABOUT COF | STUDENTS | FACULTY & STAFF | MEDIA | CONTACT

UNLIMITED POSSIBILITIES The Colleges of the Fenway is a collaborative of six neighboring Boston-based colleges in the Fenway area.





INTRAMURAL SPORTS

Recreational Sports Across Colleges AROUND COF

The Calleges of the Fenway consortium was created to add value to student academic and social life while seeking innovative methods of investing in new services and containing the costs of higher education.



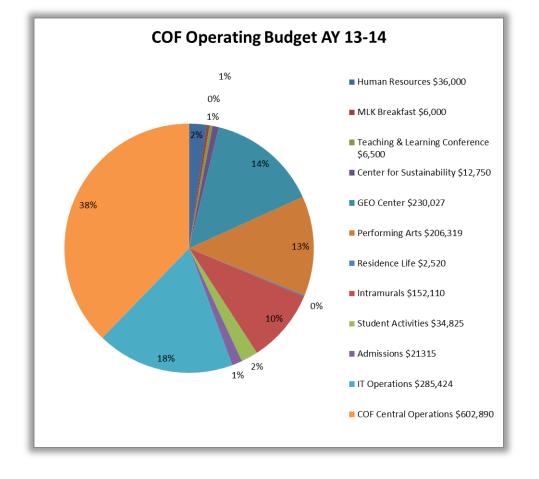
UPCOMING EVENTS

Screening: Using Universal Design to Support Online Students 10/23/2014 9:00 am - 11:00 am Watson Auditorium Wentworth Institute of Technology more info

Yoga and Resiliency 10/29/2014

12:00 pm - 1:00 pm MassArt Tower Building, Trustees Room 1102 more info

Managing Up 11/04/2014 9:00 am - 11:45 am Simmons College, Main College Building, Special Functions Room more info



## Joint Purchasing/Contracts 2013-2014

Akamai Servers	Forum
Alertus	Exinda
All One Health	FIA
Blackboard Vista CMS	Flexible Spending
Boston Bikes	Account
Boston Works	Gardner Museum
Cardsmith	Geo Center Webinars
COFAN ISP	Glacier Tax Prep
Colocation	Harvard Partners
E-Chug E-Toke Online	HTH
Education	J-Exchange Program
Education Abroad	Liability

Insurance/United Educators Life Advantage Life/LTD Mac-Gray NE-HERC Property/Liability Insurance Property Insurance/CNA PSG Qualtrics Rave Wireless RCN Sigma SMS Maintenance Student Health Insurance/University Health Plans Terradotta TSG Unitrends Vending (A&B, P&J) VMWare Licensing

